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## REPORT OF THE INDUSTRIAL DEVELOPMENT BOARD ON THE WORK OF ITS SIXTEENTH SESSION

(20-22 November 1996)

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## Introduction

1. The report of the Industrial Development Board on the work of its sixteenth session is presented to the General Conference in accordance with Article 9.4 (c) of the Constitution. The summary records of the Board (IDB.16/SR.1-5), where details of the proceedings are contained, form an integral part of the present report.

2. The following decision of the Board, reproduced in annex I, is related to the work of the General Conference:

IDB.16/Dec.2 Arrangements for the establishment of an international centre for hydrogen energy technologies.

3. The sixteenth session of the Board was held at UNIDO Headquarters, Vienna International Centre, from 20 to 22 November 1996 (5 plenary meetings — see IDB.16/SR.1-5).

## I. ORGANIZATIONAL AND PROCEDURAL MATTERS

### Participation

4. The following 50 of the 53 members of the Board were represented at the session: Algeria, Argentina, Austria, Belgium, Brazil, Bulgaria, China, Colombia, Côte d'Ivoire, Cuba, Denmark, Ecuador, Egypt, France, Germany, Ghana, Greece, Hungary, India, Indonesia, Iran (Islamic Republic of), Italy, Japan, Kenya, Lebanon, Mexico, Morocco, Netherlands, Nicaragua, Nigeria, Pakistan, Paraguay, Peru, Philippines, Poland, Portugal, Qatar, Republic of Korea, Romania, Russian Federation, Saudi Arabia, Spain, Sudan, Sweden, Switzerland, Tunisia, Turkey, Uganda, United Arab Emirates and United Kingdom of Great Britain and Northern Ireland.

5. The following 44 Member States of UNIDO also participated in the session: Albania, Angola, Australia, Azerbaijan, Belarus, Bolivia, Bosnia and Herzegovina, Chile, Costa Rica, Croatia, Cyprus, Czech Republic, Democratic People's Republic of Korea, Ethiopia, Finland, Guatemala, Haiti, Iraq, Ireland, Israel, Jordan, Kuwait, Kyrgyzstan, Lesotho, Liberia, Libyan Arab Jamahiriya, Luxembourg, Malaysia, Malta, Namibia, Niger, Norway, Oman, Panama, Slovakia, Slovenia, Sri Lanka, Thailand, Togo, Ukraine, United States of America, Uruguay, Venezuela and Viet Nam.

6. The Holy See participated as observer.

7. The permanent observer of Palestine also participated.

8. The following United Nations bodies were represented: Economic Commission for Europe, United Nations Conference on Trade and Development, United Nations Development Programme, United Nations International Drug Control Programme and United Nations Office at Vienna.

9. The following United Nations specialized agencies were represented: United Nations Educational, Scientific and Cultural Organization and World Health Organization.

10. The following other intergovernmental organizations were represented: Arab Industrial Development and Mining Organization, European Commission and League of Arab States.

11. The following non-governmental organizations were represented: Institut Supérieur de Gestion (Institute of Higher Management), International Confederation of Free Trade Unions, International Federation of Business and Professional Women, International Network for Environmental Management, International Organization for Standardization, International Technology Information Center, NIMTECH and World Association for Small and Medium Enterprises.

### Opening of the session

12. The sixteenth session of the Industrial Development Board was declared open by Mr. S. K. Lee (Republic of Korea), President of the fifteenth session.

### Officers of the sixteenth session

13. In accordance with rule 23 of its rules of procedure, the officers of the Board were those elected at the commencement of the first regular session in 1996: Mr. S. K. Lee (Republic of Korea) as President; Mr. C. Bula Camacho (Colombia), Mr. I. Posta (Hungary), Mr. A. A. Halim Mohamed (Sudan) as Vice-Presidents; and Mr. Ö. Sölendil (Turkey) as Rapporteur.

### Agenda for the session

14. The Board adopted the following agenda:

1. Opening of the session.

2. Adoption of the agenda.

3. Annual report of the Director-General on the activities of the Organization in 1995, including progress report on specific activities.

4. Implementation of the reform.

5. Report of the Programme and Budget Committee:

   (a) Implementation of the programme and budgets, 1996-1997;

   (b) Financial situation of UNIDO;

   (c) Report of the External Auditor, financial performance report and programme performance report for the biennium 1994-1995;

   (d) Financial regulations;

   (e) Industrial Development Fund and other voluntary contributions;

   (f) Ceiling of assessments;

   (g) Withdrawal of the United States of America from UNIDO.

6. Second Industrial Development Decade for Africa.

7. Industrialization of the least developed countries.

8. Field representation.

9. Industrial investment promotion.

10. Medium-term programme framework, 1998-2001 (including general ceiling for the biennium 1998-1999).

11. Joint Inspection Unit.

12. UNIDO contribution to the System-Wide Action Plan on Drug Abuse Control.

13. Personnel matters.

14. Appointment of Managing Directors.

15. Preparations for the seventh session of the General Conference.

16. Provisional agenda and date of the seventeenth session.

17. Adoption of the report.

18. Closure of the session.

15. The Board adopted a proposal by the President to ensure the maximum utilization of available conference-servicing resources (see annex I, decision IDB.16/Dec.1).

16. The Board decided to set up informal, in-session consultations with the aim of facilitating the drafting of decisions and entrusted Mr. I. Posta (Hungary), Vice-President, to chair those consultations (see IDB.16/SR.2, paras. 1-2).

## II. ANNUAL REPORT OF THE DIRECTOR-GENERAL ON THE ACTIVITIES OF THE ORGANIZATION IN 1995, INCLUDING PROGRESS REPORT ON SPECIFIC ACTIVITIES; IMPLEMENTATION OF THE REFORM

17. The Board decided to discuss simultaneously agenda item 3 (Annual report of the Director-General on the activities of the Organization in 1995, including progress report on specific activities) and agenda item 4 (Implementation of the reform). The debate on the two items is reflected in summary records IDB.16/SR.1, paragraphs 30 to 112 and IDB.16/SR.2, paragraphs 4 to 140.

### A. Annual report of the Director-General on the activities of the Organization in 1995, including progress report on specific activities

18. The Board had before it the Annual Report of UNIDO, 1995, including programme performance report for 1995 (IDB.16/10, Add.1, Add.2 and corrigendum) and a report by the Director-General on arrangements for the establishment of an international centre for hydrogen energy technologies (IDB.16/26). The Board considered a draft decision submitted by the President (IDB.16/L.2) and adopted decision IDB.16/Dec.2 (see annex I).

### B. Implementation of the reform

19. The Board had before it a report by the Director-General on the implementation of the UNIDO reform: Action taken since April 1996 (IDB.16/18). The Board considered a draft decision submitted by the President (IDB.16/L.15) and adopted decision IDB.16/Dec.3 (see annex I).

## III. REPORT OF THE PROGRAMME AND BUDGET COMMITTEE; MEDIUM-TERM PROGRAMME FRAMEWORK, 1998-2001 (INCLUDING GENERAL CEILING FOR THE BIENNIUM 1998-1999)

20. The Board decided to discuss simultaneously item 5 (and its subitems (a)-(g)) (Report of the Programme and Budget Committee) and item 10 (Medium-term programme framework, 1998-2001 (including general ceiling for the biennium 1998-1999)). The debate on the two agenda items is reflected in summary record IDB.16/SR.3, paragraphs 2 to 25.

### A. Report of the Programme and Budget Committee

#### (i) Implementation of the programme and budgets, 1996-1997

21. The Board had before it a report by the Chairman of the Programme and Budget Committee, Mr. A. Celso de Ouro-Preto (Brazil) on the informal intersessional consultations on an in-depth examination of the programmatic contents of the revised programme and budgets for the biennium 1996-1997 (IDB.16/22) and a note by the Director-General on implementation of the programme and budgets, 1996-1997 (IDB.16/21). The Board considered a draft decision submitted by the President (IDB.16/L.8) and adopted decision IDB.16/Dec.4 (see annex I).

#### (ii) Financial situation of UNIDO

22. The Board had before it a report by the Director-General and a note by the Secretariat on the financial situation of UNIDO (IDB.16/7 and IDB.16/CRP.6), a report (IDB.16/9) and a note (IDB.16/CRP.2) by the Chairman (Mr. S. K. Lee, Republic of Korea) of the intersessional open-ended discussion group to study applicable measures to expedite timely payment of assessed contributions. The Board considered three draft decisions submitted by the President (IDB.16/L.9, IDB.16/L.10, IDB.16/L.11) and adopted decisions IDB.16/Dec.5, IDB.16/Dec.6 and IDB.16/Dec.7 (see annex I).

#### (iii) Report of the External Auditor, financial performance report and programme performance report for the biennium 1994-1995

23. The Board had before it the financial performance report for the biennium 1994-1995 submitted by the Director-General (IDB.16/8), the report of the External Auditor on the accounts of the United Nations Industrial Development Organization and of the Industrial Development Fund for the fiscal period 1994-1995 ended 31 December 1995 (IDB.16/2) and the comments of the Director-General thereon (IDB.16/4), and the Annual Report of UNIDO 1995 (including programme performance report for 1995) (IDB.16/10, Add.1, Add.2 and corrigendum). The Board considered a draft decision submitted by the President (IDB.16/L.19) and adopted decision IDB.16/Dec.8 (see annex I).

#### (iv) Financial regulations

24. The Board had before it a report by the Director-General on financial regulations (IDB.16/6 and Add.1). The Board considered a draft decision submitted by the President (IDB.16/L.12) and adopted decision IDB.16/Dec.9 (see annex I).

#### (v) Industrial Development Fund and other voluntary contributions

25. The Board had before it a report by the Director-General on the Industrial Development Fund—Estimated resource level and programme for 1997-1998 (IDB.16/3), information on the nature of projects financed from the Industrial Development Fund, contained in the Annual Report of UNIDO 1995 (IDB.16/10/Add.1 and corrigendum, appendix C), information on the nature of projects financed from third party and self-financed trust funds, contained in the Annual Report of UNIDO 1995 (IDB.16/10/Add.1 and corrigendum, appendix D). The Board considered a draft decision submitted by the President (IDB.16/L.13) and adopted decision IDB.16/Dec.10 (see annex I).

#### (vi) Ceiling of assessments

26. At the suggestion of the President, the Board took note of the information provided by the Secretariat in the annotated provisional agenda on agenda item 5 (f) (IDB.16/1/Rev.1/Add.1) (IDB.16/SR.5, paras. 22-23).

#### (vii) Withdrawal of the United States of America from UNIDO

27. The Board had before it a note by the Secretariat on the withdrawal of the United States of America from UNIDO: Some legal and financial implications (IDB.16/5 and Corr.1). The Board considered a draft decision submitted by the President (IDB.16/L.14) and adopted decision IDB.16/Dec.11 (see annex I).

### B. Medium-term programme framework, 1998-2001 (including general ceiling for the biennium 1998-1999)

28. The Board had before it the proposals of the Director-General for the draft medium-term programme framework, 1998-2001 (IDB.16/23) and a preview of

the first biennium 1998-1999 and preliminary indicative general ceiling submitted by the Director-General (IDB.16/23/Add.1). The Board considered a draft decision submitted by the President (IDB.16/L.17) and adopted decision IDB.16/Dec.12 (see annex I).

## IV. SECOND INDUSTRIAL DEVELOPMENT DECADE FOR AFRICA; INDUSTRIALIZATION OF THE LEAST DEVELOPED COUNTRIES; FIELD REPRESENTATION; INDUSTRIAL INVESTMENT PROMOTION

29. The Board decided to discuss simultaneously agenda item 6 (Second Industrial Development Decade for Africa), item 7 (Industrialization of the least developed countries), item 8 (Field representation) and item 9 (Industrial investment promotion). The debate on the four agenda items is reflected in summary record IDB.16/SR.3, paragraphs 26 to 183.

### A. Second Industrial Development Decade for Africa

30. The Board had before it a note by the Secretariat on the Second Industrial Development Decade for Africa (IDB.16/15) and a report by the Director-General on the Alliance for Africa's Industrialization (IDB.16/16 and Add.1). The Board considered a draft decision submitted by the President (IDB.16/L.3) and adopted decision IDB.16/Dec.13 (see annex I).

### B. Industrialization of the least developed countries

31. The Board had before it a report by the Director-General on implementation of the UNIDO programme for the least developed countries (IDB.16/13). The Board considered a draft decision submitted by the President (IDB.16/L.4) and adopted decision IDB.16/Dec.14 (see annex I).

### C. Field representation

32. The Board had before it a report by the Director-General on UNIDO field representation (IDB.16/19). The Board considered a draft decision submitted by the President (IDB.16/L.5) and adopted decision IDB.16/Dec.15 (see annex I).

### D. Industrial investment promotion

33. The Board had before it a report by the Director-General on industrial investment promotion (IDB.16/11) and a note by the Secretariat on activities of the UNIDO Investment Promotion Services (IDB.16/CRP.5). The Board considered a draft decision submitted by the President (IDB.16/L.6) and adopted decision IDB.16/Dec.16 (see annex I).

## V. JOINT INSPECTION UNIT

34. The Board had before it a note by the Secretariat on activities of the Joint Inspection Unit of relevance to UNIDO (IDB.16/12). The debate on item 11 is reflected in summary record IDB.16/SR.3, paragraphs 184 to 186. At the suggestion of the President, the Board took note of the information provided by the Secretariat (IDB.16/SR.5, paras. 36-37).

## VI. UNIDO CONTRIBUTION TO THE SYSTEM-WIDE ACTION PLAN ON DRUG ABUSE CONTROL

35. The Board had before it a report by the Director-General on the UNIDO contribution to the System-Wide Action Plan on Drug Abuse Control (IDB.16/14). The debate on item 12 is reflected in summary records IDB.16/SR.3, paragraphs 187 to 191 and IDB.16/SR.4, paragraphs 21 to 41. The Board considered a draft decision submitted by the President (IDB.16/L.7) and adopted decision IDB.16/Dec.17 (see annex I).

## VII. PERSONNEL MATTERS; APPOINTMENT OF MANAGING DIRECTORS

36. The Board decided to discuss simultaneously agenda item 13 (Personnel matters) and 14 (Appointment of Managing Directors). The debate on the two agenda items is reflected in summary records IDB.16/SR.3, paragraphs 192 to 227 and IDB.16/SR.4, paragraphs 1 to 20.

### A. Personnel matters

37. The Board had before it a note by the Secretariat on personnel matters (IDB.16/17) and a list of staff of the UNIDO Secretariat as of 1 November 1996, submitted by the Secretariat (IDB.16/CRP.1). The Board considered a draft decision submitted by the President (IDB.16/L.16) and adopted decision IDB.16/Dec.18 (see annex I).

### B. Appointment of Managing Directors

38. The Board had before it a note by the Director-General on the approval of appointments of Managing Directors: Proposal submitted by Morocco (IDB.16/25). On 22 November, the Board took note of the appointment of the following Managing Directors:

| | |
|---|---|
| Jean-Marc Deroy | Division of Administration |
| Nilmadhab Mohanty | Research and Publications Division |
| Angelo d'Ambrosio | Industrial Sectors and Environment Division |

## VIII. PREPARATIONS FOR THE SEVENTH SESSION OF THE GENERAL CONFERENCE

39. The Board had before it a note by the Secretariat on the preparation of the provisional agenda for the seventh session of the General Conference (IDB.16/20) and a note by the Secretariat on the term of office of the current Director-General and procedures for nomination and appointment to the post of Director-General (IDB.16/CRP.3). The debate on item 15 is reflected in summary records IDB.16/SR.4, paragraphs 42 to 45 and IDB.16/SR.5, paragraphs 46 to 49. The Board agreed to include additional agenda items entitled "Geographical distribution of Managing Directors" and "Industrial investment promotion" in the list of items of the draft provisional agenda for the seventh session of the General Conference, contained in the annex to document IDB.16/20 (see summary records IDB.16/SR.4, paras. 42-43 and IDB.16/SR.5, paras. 48-49).

## IX. PROVISIONAL AGENDA AND DATE OF THE SEVENTEENTH SESSION

40. The Board had before it a note by the Director-General on the provisional agenda and date of the seventeenth session (IDB.16/CRP.4). The Board considered a draft decision submitted by the President (IDB.16/L.18) and adopted decision IDB.16/Dec.19 (see annex I) (see summary record IDB.16/SR.5, paras. 50-58).

## X. ADOPTION OF THE REPORT OF THE SIXTEENTH SESSION

41. The Board considered the draft report (IDB.16/L.1) and adopted it as a whole with the understanding that the Rapporteur would be entrusted with the task of finalizing the report (see summary record IDB.16/SR.5, paras. 59-61).

## XI. CLOSURE OF THE SIXTEENTH SESSION

42. On 22 November, the President made the following statement (see summary record IDB.16/SR.5, para. 72):

"I have noted with great concern the recent press statement emanating from a member of the Government of the Federal Republic of Germany suggesting that Germany might withdraw from UNIDO. The Federal Republic of Germany is one of the major contributors and has indeed been showing great commitment to its programmes and activities.

"The news of such a possibility has aroused a vivid concern among UNIDO Member States and they hope that Germany will continue to play an active role in UNIDO which serves as a specialized agency in the United Nations system mandated to promote multilateral industrial development cooperation.

"I therefore wish to appeal to the Government of the Federal Republic of Germany to continue to play this role."

43. Statements on the same issue were also made by the representatives of Pakistan (on behalf of the Group of 77), Sudan (on behalf of the African Group), Argentina (on behalf of the Latin American and Caribbean Group), Japan, China and Turkey (see summary record IDB.16/SR.5, paras. 62-71).

44. On 22 November, at 6.58 p.m., the Board closed its sixteenth session.

## Annex I

## DECISIONS ADOPTED BY THE BOARD AT ITS SIXTEENTH SESSION


| *Decision No.* | *Title* | *Page* |
|---|---|---|
| IDB.16/Dec.1 | Utilization of available conference-servicing resources (IDB.16/SR.1, paras. 26-28) | 8 |
| IDB.16/Dec.2 | Arrangements for the establishment of an international centre for hydrogen energy technologies (IDB.16/SR.5, paras. 4-5) | 8 |
| IDB.16/Dec.3 | Implementation of the UNIDO reform (IDB.16/SR.5, paras. 6-7) | 8 |
| IDB.16/Dec.4 | Implementation of programme and budgets, 1996-1997 (IDB.16/SR.5, paras. 8-9) | 9 |
| IDB.16/Dec.5 | Financial situation of UNIDO (IDB.16/SR.5, paras. 10-11) | 9 |
| IDB.16/Dec.6 | Timely payment of assessed contributions (IDB.16/SR.5, paras. 12-13) | 9 |
| IDB.16/Dec.7 | UNIDO participation in activities financed by the Multilateral Fund for the Implementation of the Montreal Protocol (IDB.16/SR.5, paras. 14-15) | 10 |
| IDB.16/Dec.8 | Report of the External Auditor, financial performance report and programme performance report for the biennium 1994-1995 (IDB.16/SR.5, paras. 16-17) | 10 |
| IDB.16/Dec.9 | Financial regulations (IDB.16/SR.5, paras. 18-19) | 10 |
| IDB.16/Dec.10 | Industrial Development Fund and other voluntary contributions (IDB.16/SR.5, paras. 20-21) | 11 |
| IDB.16/Dec.11 | Implications of United States' withdrawal (IDB.16/SR.5, paras. 24-25) | 11 |
| IDB.16/Dec.12 | Medium-term programme framework, 1998-2001 (including general ceiling for the biennium 1998-1999 (IDB.16/SR.5, paras. 34-35) | 11 |
| IDB.16/Dec.13 | Second Industrial Development Decade for Africa (IDB.16/SR.5, paras. 26-27) | 12 |
| IDB.16/Dec.14 | Industrialization of the least developed countries (IDB.16/SR.5, paras. 28-29) | 13 |
| IDB.16/Dec.15 | Field representation (IDB.16/SR.5, paras. 30-31) | 13 |
| IDB.16/Dec.16 | Industrial investment promotion (IDB.16/SR.5, paras. 32-33) | 14 |
| IDB.16/Dec.17 | UNIDO contribution to the System-Wide Action Plan on Drug Abuse Control (IDB.16/SR.5, paras. 39-41) | 15 |
| IDB.16/Dec.18 | Personnel matters (IDB.16/SR.5, paras. 42-43) | 15 |
| IDB.16/Dec.19 | Provisional agenda and date of the seventeenth session (IDB.16/SR.5, paras. 50-58) | 16 |

**IDB.16/Dec.1 UTILIZATION OF AVAILABLE CONFERENCE-SERVICING RESOURCES**

The Industrial Development Board, with the aim of utilizing the available conference-servicing resources to the maximum possible effect, decided to suspend with immediate effect rule 32 of its rules of procedure relating to the quorum, for the meetings of its sixteenth session only and provided no substantive decisions were taken at those meetings.

*1st plenary meeting*
*20 November 1996*

**IDB.16/Dec.2 ARRANGEMENTS FOR THE ESTABLISHMENT OF AN INTERNATIONAL CENTRE FOR HYDROGEN ENERGY TECHNOLOGIES**

The Industrial Development Board:

(a) Took note of the report of the Director-General on the initial proposal of the Government of Turkey for the establishment of an international centre for hydrogen energy technologies (IDB.16/26), financed exclusively by voluntary contributions to UNIDO, as an autonomous technological institution, within the legal framework of UNIDO, and with the proposed institutional structure as stated in the annex to document IDB.16/26;

(b) Requested the Director-General to pursue the discussions with the Turkish authorities for the eventual establishment and long-term operation of the centre;

(c) Further requested the Director-General to submit a report to the Board at its seventeenth session on the progress made in the establishment of the centre;

(d) Invited the General Conference at its seventh session to take note of the present decision.

*5th plenary meeting*
*22 November 1996*

**IDB.16/Dec.3 IMPLEMENTATION OF THE UNIDO REFORM**

The Industrial Development Board:

(a) Recalled General Conference resolutions GC.5/Res.18 and GC.5/Res.20 and Industrial Development Board decision IDB.15/Dec.2;

(b) Took note of the report of the Director-General contained in document IDB.16/18;

(c) Welcomed the intention of the Director-General to establish cooperation with the International Business Advisory Council;

(d) Requested the Director-General:

(i) To pay due regard to resolution GC.6/Res.1;

(ii) To improve internal coordination;

(iii) To continue to focus activities on those areas where UNIDO has a comparative advantage, within the seven thematic priorities;

(iv) To indicate in detail what he expects to achieve through the cooperation with the International Business Advisory Council;

(v) To make efforts towards implementing the activities mentioned in paragraphs d(ii) and d(iii) of decision IDB.15/Dec.2;

(e) Urged the Director-General to improve the balance between resources allocated to substantive programmes and those allocated to administrative activities, and to continue to implement the UNIDO reform process on the basis of high-quality monitoring and evaluation of programmes as well as through the establishment of demand- and result-oriented planning and budgeting systems;

(f) Further requested the Director-General to report to the Board at its seventeenth session on the status of implementation of:

(i) Development of Management Information System (MIS) strategy and policies;

(ii) Cost accounting system;

(iii) Training of managers and staff in new principles and processes.

*5th plenary meeting*
*22 November 1996*

**IDB.16/Dec.4 IMPLEMENTATION OF PROGRAMME AND BUDGETS, 1996-1997**

The Industrial Development Board:

(a) Took note with appreciation of the report of the Chairman of the Programme and Budget Committee on informal intersessional consultations on an in-depth examination of the programmatic contents of the revised programme and budgets for the biennium 1996-1997 (IDB.16/22);

(b) Recognized that the consultations provided the opportunity for Member States to review ways to improve the budget format, to discuss the programmatic impact of the staff reduction on a programme-by-programme basis, and to exchange views with representatives of the Secretariat;

(c) Requested the Director-General to continue when necessary such informal intersessional consultations with delegations, under the guidance of the Chairman of the Programme and Budget Committee;

(d) Requested the Director-General to provide briefings on the outlines of his programme and budget proposals for the biennium 1998-1999, and to organize the above informal intersessional consultations on his budgetary proposals on a programmatic basis, well in advance of the thirteenth session of the Programme and Budget Committee.

*5th plenary meeting*
*22 November 1996*

**IDB.16/Dec.5 FINANCIAL SITUATION OF UNIDO**

The Industrial Development Board:

(a) Recalled General Conference decision GC.6/Dec.16 and Industrial Development Board decision IDB.15/Dec.4;

(b) Took note of the report of the Director-General on the financial situation of UNIDO (IDB.16/7) concerning the status of assessed contributions, advances to the Working Capital Fund, cash flow estimates, regular and operational budgets as well as information contained in document IDB.16/7 on separation indemnity reserve and promissory notes;

(c) Took note with concern of the information on the financial situation of UNIDO as contained in chapter I of document IDB.16/7, which could have severe implications for certain programmes and activities of the Organization;

(d) Invited Member States which are in the position to do so, to contribute to the financing of programmes in their own countries, with the aim of ensuring the quality of implemented projects, thus improving UNIDO's contribution to industrial development;

(e) Requested the Director-General to undertake appropriate measures to ensure a more efficient use of regular budget resources and to improve the mobilization of extrabudgetary resources, *inter alia*, by exploring the possibility of using the mechanism of the round table for fund raising to finance specific regional programmes in cooperation with bilateral donors and multilateral financial institutions.

*5th plenary meeting*
*22 November 1996*

**IDB.16/Dec.6 TIMELY PAYMENT OF ASSESSED CONTRIBUTIONS**

The Industrial Development Board:

(a) Took note of the report of the open-ended discussion group to study applicable measures to expedite timely payment of assessed contributions (IDB.16/9);

(b) Noted with appreciation the timely payment of assessed contributions made by some Member States;

(c) Noted with concern that delays in the payment of assessed contributions have significantly hampered the timely and orderly implementation of the programme of work of the Organization;

(d) Urged all Member States to pay their contributions in accordance with financial regulation 5.5(b), which states that contributions and advances shall be due and payable in full within thirty days of the receipt of the communication of the Director-General, or as of the first day of the calendar year, whichever is later;

(e) Urged further those Member States in arrears to pay their arrears at the earliest possible date and, if possible, in order to facilitate the cash management of the regular budget, to inform the Director-General promptly of the probable date and amount of payment of the forthcoming contribution;

(f) Decided that the open-ended discussion group should continue working on the issue of timely payment of assessed contributions, taking into consideration, *inter alia*, proposals and background information provided by the Director-General, and requested the group to report to the Board at its seventeenth session, through the Programme and Budget Committee.

*5th plenary meeting*
*22 November 1996*

**IDB.16/Dec.7 UNIDO PARTICIPATION IN ACTIVITIES FINANCED BY THE MULTILATERAL FUND FOR THE IMPLEMENTATION OF THE MONTREAL PROTOCOL**

The Industrial Development Board:

(a) Noted that since 1992, participation of UNIDO in the activities financed by the Multilateral Fund for the Implementation of the Montreal Protocol has assumed great importance;

(b) Stressed the need for UNIDO to continue to participate actively in the work relating to the implementation of the Montreal Protocol by further enhancing its professional ability and competitiveness based on its comparative advantage;

(c) Encouraged the Director-General to continue his efforts towards mobilizing resources from other relevant multilateral funds.

*5th plenary meeting*
*22 November 1996*

**IDB.16/Dec.8 REPORT OF THE EXTERNAL AUDITOR, FINANCIAL PERFORMANCE REPORT AND PROGRAMME PERFORMANCE REPORT FOR THE BIENNIUM 1994-1995**

The Industrial Development Board endorsed conclusion 96/8 of the Programme and Budget Committee, which:

(a) Took note of the report of the External Auditor on the accounts of the United Nations Industrial Development Organization and of the Industrial Development Fund for the financial period 1994-1995 ended 31 December 1995 as contained in document IDB.16/2, as well as the comments of the Director-General on the report of the External Auditor (IDB.16/4) and the financial performance report for the biennium 1994-1995 (IDB.16/8);

(b) Recognized the important contribution the External Auditor makes to the improvement of UNIDO's overall financial management and performance and took note of her recommendations in that regard;

(c) Expressed its appreciation to the External Auditor for her valuable report on the financial accounts of UNIDO for the fiscal period 1994-1995.

*5th plenary meeting*
*22 November 1996*

**IDB.16/Dec.9 FINANCIAL REGULATIONS**

The Industrial Development Board:

(a) Recalled decision IDB.15/Dec.3;

(b) Took note of documents IDB.16/6 and Add.1, as well as the views expressed by delegations during the twelfth session of the Programme and Budget Committee;

(c) Decided to establish an informal intersessional working group, open to all interested delegations, to be chaired by a representative of the Member States, with the task of

studying proposed amendments to the financial regulations;

(d) Requested the informal working group to submit a report to the Board at its seventeenth session, through the Programme and Budget Committee.

*5th plenary meeting*
*22 November 1996*

**IDB.16/Dec.10 INDUSTRIAL DEVELOPMENT FUND AND OTHER VOLUNTARY CONTRIBUTIONS**

The Industrial Development Board:

(a) Took note of the report of the Director-General contained in document IDB.16/3;

(b) Also took note of the approach for 1997 and 1998 in which priority will be accorded to programmes and projects developed under the thematic priorities as outlined in document IDB.15/14 (paras. 13-17);

(c) Further took note with appreciation of the intention of UNIDO to involve prospective donors in the programme development phase in consultation with respective Governments, beneficiaries and other relevant parties, in order to improve the responsiveness of the Organization to donors as well as recipients;

(d) Decided to delegate to the Director-General the authority to approve projects for financing under the Fund in 1997 and 1998 in accordance with the seven thematic priorities;

(e) Encouraged Member States to increase their pledges to the Industrial Development Fund to ensure that the desired annual funding level of $50 million is reached in good time;

(f) Further encouraged Member States to contribute part of their contributions where possible to the general-purpose convertible segment of the Fund;

(g) Requested the Director-General:

(i) To enhance efforts in exploring other ways of additional non-traditional contributions in order to increase the level of the Industrial Development Fund;

(ii) To consult continuously with donors in order to achieve a balanced distribution in dispensing special-purpose funds under the Fund;

(iii) To provide a list of actual project approvals, giving a brief description of each for the 1996-1997 cycle;

(iv) To report to the Programme and Budget Committee at its thirteenth session on the implementation of the present decision.

*5th plenary meeting*
*22 November 1996*

**IDB.16/Dec.11 IMPLICATIONS OF UNITED STATES' WITHDRAWAL**

The Industrial Development Board:

(a) Had considered the note by the Secretariat on legal and financial implications of the withdrawal of the United States of America from UNIDO (IDB.16/5 and Corr.1) and the intervention of the delegation of the United States of America confirming their intention to pay the arrears;

(b) Recalled that all Member States have an obligation to discharge their arrears and pay their contributions promptly and in full;

(c) Appealed to the United States Government to reconsider its decision to terminate the tax reimbursement agreement with UNIDO;

(d) Requested the Director-General to continue his discussions with the United States authorities on those matters and to report to the seventeenth session of the Industrial Development Board.

*5th plenary meeting*
*22 November 1996*

**IDB.16/Dec.12 MEDIUM-TERM PROGRAMME FRAMEWORK 1998-2001 (INCLUDING GENERAL CEILING FOR THE BIENNIUM 1998-1999)**

The Industrial Development Board:

(a) Recalled United Nations General Assembly resolution 47/212 B and General Conference decision GC.6/Dec.10 and resolution GC.6/Res.4;

(b) Took note of the draft medium-term programme framework, 1998-2001, including the general ceiling for the biennium 1998-1999, as contained in decision GC.6/Dec.11(f);

(c) Considered that the strengthening of substantive programmes in 1998-1999 is to be managed through resource redeployments within the identified priorities;

(d) Recommended to the General Conference the approval of the draft medium-term programme framework, 1998-2001, as contained in document IDB.16/23, with provision for a comprehensive approach to human resources development for industry so that the respective activities are focused within the seven thematic priorities for the next biennium;

(e) Requested the Director-General to pursue his vigorous efforts to further intensify fund-saving measures and, on that basis and on the basis of realistic financial assessment, to prepare his programme and budget proposals for the biennium 1998-1999 with a ceiling lower than zero real growth, without constituting a precedent, while not affecting substantive programmes and activities;

(f) Invited the Director-General to report to the Programme and Budget Committee at its thirteenth session on the outcome of the present decision.

*5th plenary meeting*
*22 November 1996*

**IDB.16/Dec.13 SECOND INDUSTRIAL DEVELOPMENT DECADE FOR AFRICA**

The Industrial Development Board:

(a) Recalled resolution GC.6/Res.11 and decision IDB.15/Dec.6;

(b) Took note of the information contained in documents IDB.16/15, IDB.16/16 and IDB.16/13;

(c) Noted with concern that, according to the *Annual Report of UNIDO 1995*, the African continent's overall economic conditions remain precarious and that the region will benefit little from global trade liberalization;

(d) Considered that the programme for the Industrial Development Decade for Africa (IDDA) should continue to be a priority for funding and should be implemented in the light of the new priority given to Africa within the seven thematic priorities of UNIDO;

(e) Recalled that good governance, healthy macroeconomic management and the strengthening of institutional and human capacity are among the elements that contribute to a stable environment in which to promote investment;

(f) Considered that addressing the specific problem of the industrialization of African countries should continue to be one of the main priorities of UNIDO's activities;

(g) Welcomed the recent launching of the Alliance for Africa's Industrialization at Abidjan, Côte d'Ivoire, on 23 October 1996 as a dynamic mechanism for the attainment of the goals and objectives of IDDA;

(h) Encouraged the Director-General to support the efforts of African Governments, African economic and financial regional and subregional institutions and African private operators, to translate into concrete measures this initiative, *inter alia*, by:

(i) Clearly defining industrial development strategies and programmes at the national and regional level in order to secure firstly food security, employment and environmental protection, and to attain long term industrial growth and competitiveness;

(ii) Supporting the integration of Africa's informal sector into the mainstream of formal industry;

(iii) Inducing the support from Africa's development partners and the international community, *inter alia*, through promotion of foreign investment and development of human resources, especially the development of entrepreneurship of women;

(iv) Facilitating the setting up of industrial partnerships to build, as a first step, a sustainable agro-industrial base and supporting where possible the privatization of local industry;

(i) Requested the Director-General:

(i) To submit to the Industrial Development Board at its seventeenth session a more detailed report on the Alliance for Africa's Industrialization in which a clear managerial

and financial structure of the Alliance and its linkages with IDDA would be provided, to ensure a coherent and consistent approach.

(ii) To take appropriate measures to mobilize the necessary funds to sustain the Alliance.

*5th plenary meeting*
*22 November 1996*

**IDB.16/Dec.14 INDUSTRIALIZATION OF THE LEAST DEVELOPED COUNTRIES**

The Industrial Development Board:

(a) Recalled General Conference resolution GC.6/Res.8 and Industrial Development Board decision IDB.15/Dec.7;

(b) Took note of the Paris Declaration and Programme of Action of the United Nations Conference on the Least Developed Countries, the outcome of the World Summit for Social Development, the Ministerial Declaration of the Group of 77, New York, of 29 September 1995;

(c) Emphasized the need to support sustainable development of the private sector in the least developed countries and to accelerate the growth of industrial enterprises for expediting their industrial development;

(d) Also took note of the information on the implementation of the least developed countries projects as contained in the report of the Director-General (IDB.16/13);

(e) Further took note with concern of the general lack of progress in the industrialization of the least developed countries, particularly in Africa, and the continued deterioration of their economic, social and ecological situation;

(f) Requested the Director-General:

(i) To accord highest priority to the implementation of the least developed countries programmes, taking into account the conclusions and recommendations of both the Second and the Third Ministerial Symposia on the Industrialization of the Least Developed Countries, through optimizing the use of available funds;

(ii) To intensify efforts to mobilize funds for industrialization of the least developed countries;

(iii) To further intensify efforts in the area of industrial investment promotion in the least developed countries;

(iv) To further enhance the programmes of assistance rendered by UNIDO to the least developed countries directed to developing ecologically sustainable industrial programmes;

(v) To continue to report on the implementation of the projects in the least developed countries.

*5th plenary meeting*
*22 November 1996*

**IDB.16/Dec.15 FIELD REPRESENTATION**

The Industrial Development Board:

(a) Recalled General Conference resolution GC.6/Res.3 and Industrial Development Board decision IDB.15/Dec.8;

(b) Took note of the information contained in document IDB.16/19;

(c) Reaffirmed the importance of UNIDO field representation in the developing countries;

(d) Also took note with concern of the current financial difficulties facing UNIDO in the implementation of the field representation programme;

(e) Welcomed the new approach to UNIDO field representation, in particular:

(i) The reorientation of the programme towards an effective subregional coverage;

(ii) The combining of the subregional offices with national focal points;

(iii) The concentration of activities of field offices so that they contribute better to the substantive work of the Organization;

(f) Considered that the sustainability of the field representation programme could only be secured through the combination of financing from various sources, including the regular and operational budgets, as well as donor and host country contributions;

(g) Stressed the need to improve the quality of the programme with a wider and better coverage of developing countries, taking into account the necessary adjustments involved in the UNIDO reform process and also taking into account the cessation of funding from United Nations Development Programme sectoral support at the end of 1997;

(h) Requested the Director-General:

(i) To develop, in consultation with Member States and closely working with regional groups, a specific proposal for the country coverage and location of subregional offices based, among others, on the criteria described in paragraphs 15 and 16 of document IDB.16/19, bearing in mind the need for financial sustainability as well as the need to improve cooperation at the field level within the United Nations system, including using common premises;

(ii) To consider, where appropriate, alternatives that might be proposed;

(iii) To make appropriate provisions in the programme and budget proposals for the 1998-1999 biennium, at a level not below that of the present biennium, for the redeployment of posts to the field;

(iv) To develop a clear conceptual basis for the programme, including a handbook to guide field office personnel;

(v) To implement gradually the new approach over the next two years;

(vi) To submit a progress report on the ways and means in which the present recommendations are being implemented to the Board at its seventeenth session.

*5th plenary meeting*
*22 November 1996*

**IDB.16/Dec.16 INDUSTRIAL INVESTMENT PROMOTION**

The Industrial Development Board:

(a) Recalled General Conference resolution GC.6/Res.1 and Industrial Development Board decision IDB.15/Dec.2;

(b) Recognized the importance of UNIDO's role in disseminating information on investment climate and the impact it could make on industrial development in developing countries;

(c) Endorsed the action being taken by the Director-General as reported in his report on industrial investment promotion (IDB.16/11) and supported the Director-General's efforts to further sharpen the focus of the programmes for industrial investment promotion in line with the identified priorities;

(d) Requested the Director-General, in line with decision GC.6/Dec.12, to continue to increase the number of Investment Promotion Service offices in developing countries and to strengthen all relevant industrial investment promotion activities of UNIDO to further the industrial development of developing countries;

(e) Emphasized the need for UNIDO to develop as a centre of excellence in industrial investment promotion, building upon its positive results satisfying recipients, investors and donors, and fully utilizing and developing its core expertise and competitiveness;

(f) Further requested the Director-General, in cooperation with interested parties, to promote and facilitate the establishment of Investment Promotion Service offices, to try to regionalize Investment Promotion Service offices which could serve a number of countries in certain regions, and to improve the programme of assistance rendered by the Investment Promotion Services to the developing countries and economies in transition;

(g) Encouraged the approach of combining, where appropriate, investment promotion and transfer of cleaner production technology, thus promoting cleaner industrial production;

(h) Requested the Director-General to continue:

(i) To develop a plan to strengthen the investment promotion programmes in line with the identified priorities, recognizing the weight attached to the programmes, and to provide an assessment of resource implications within the 1998-1999 programme and budgets;

(ii) To expand investment appraisal and promotion activities, especially through development of investment projects and databases that allow international access to pre-investment studies carried out by the United Nations system for which investment is being sought, and through the development of investment vehicles in developing countries and economies in transition;

(iii) To further strengthen coordination between the Investment Promotion Service offices and UNIDO Headquarters, as well as among the Investment Promotion Service offices themselves for possible partnership of investment projects;

(iv) To further promote and increase the participation of representatives of the developing countries in the orientation of delegates programmes;

(i) Also requested the Director-General to report on the implementation of the actions called for in the present decision to the Board at its seventeenth session.

*5th plenary meeting*
*22 November 1996*

**IDB.16/Dec.17 UNIDO CONTRIBUTION TO THE SYSTEM-WIDE ACTION PLAN ON DRUG ABUSE CONTROL**

The Industrial Development Board:

(a) Recalled its decisions IDB.11/Dec.7 and IDB.12/Dec.7;

(b) Took note of the report of the Director-General on the UNIDO contribution to the United Nations System-Wide Action Plan on Drug Abuse Control (IDB.16/14);

(c) Took into account the provisions of the international drug control Conventions, as well as the resolutions of the Economic and Social Council on the supply of and demand for narcotic drugs;

(d) Recognized the links between the socio-economic conditions in the countries affected by drug abuse and the illicit production, consumption and trafficking of narcotic drugs and psychotropic substances and in that regard welcomed the decision on the holding, in 1998, of a special session of the General Assembly on international drug control;

(e) Commended the efforts of the Director-General aiming at incorporating the relevant UNIDO programmes into the framework of the activities contained in the Action Plan;

(f) Encouraged the Director-General:

(i) To continue strengthening the cooperation with other relevant United Nations system agencies, particularly the United Nations International Drug Control Programme;

(ii) To ensure that the drugs dimension be given adequate attention within UNIDO activities, in conformity with the seven thematic priorities, particularly those dealing with:

a. Agro-industrial development;

b. Industrial investment promotion;

c. Enhancement of technological capacities of developing countries which manufacture pharmaceutical products based on licitly cultivated plants from which some substances could be utilized for the preparation of drugs or psychotropic substances;

(g) Requested the Director-General to report on the implementation of the present decision to the Board at its seventeenth session.

*5th plenary meeting*
*22 November 1996*

**IDB.16/Dec.18 PERSONNEL MATTERS**

The Industrial Development Board:

(a) Recalled United Nations General Assembly resolution 42/220 on the composition of the Secretariat;

(b) Also recalled that the paramount consideration in the employment of the staff and in determining conditions of service should be the necessity

of securing the highest standards of efficiency, competence and integrity. Due regard should be paid to the importance of recruiting staff on a wide and equitable geographical basis;

(c) Further recalled Industrial Development Board decision IDB.15/Dec.9;

(d) Took note of document IDB.16/17 containing information on the geographical representation in the Professional and higher categories of the Secretariat and that there were some Member States with zero representation and underrepresentation;

(e) Stressed the need for the implementation of the Director-General's assurances that, when employing staff, he would pay due regard to the constitutional criteria as in paragraph (b) above;

(f) Requested the Director-General to continue to report on the composition of the Secretariat.

*5th plenary meeting*
*22 November 1996*

**IDB.16/Dec.19 PROVISIONAL AGENDA AND DATE OF THE SEVENTEENTH SESSION**

The Industrial Development Board:

(a) Took note of conclusion 96/16 of the Programme and Budget Committee;

(b) Decided:

(i) To hold the thirteenth session of the Programme and Budget Committee from 21 to 25 April 1997;

(ii) To hold its seventeenth session from 23 to 27 June 1997;

(iii) To adopt the following provisional agenda for its seventeenth session:

1. Opening of the session.
2. Election of officers.
3. Adoption of the agenda.
4. Annual report of the Director-General for 1996 on the activities of the Organization, including progress report on specific activities (e.g. proposed international centre for hydrogen energy technologies).
5. Implementation of the UNIDO reform.
6. Report of the Programme and Budget Committee:
   (a) Scale of assessments;
   (b) Interim financial performance report and programme performance report;
   (c) Programme and budgets, 1998-1999;
   (d) Financial regulations and financial rules;
   (e) Working Capital Fund;
   (f) Appointment of External Auditor;
   (g) Financial situation of UNIDO;
   (h) Industrial Development Fund and other voluntary contributions;
   (i) Ceiling of assessments;
   (j) Withdrawal of the United States of America.
7. Development of human resources for industry.
8. Integration of women in industrial development.
9. Environmentally sustainable industrial development.
10. Industrial investment promotion.
11. Private sector development.
12. The regional dimension:
    (a) Africa, in particular the Second Industrial Development Decade for Africa;
    (b) Arab countries programme for industrial development, including technical assistance to the Palestinian people;

13. (c) Special Programme for the Industrial Development of Asia and the Pacific;

14. (d) Regional Cooperation Programme for the Industrial Recovery of Latin America and the Caribbean.

15. Industrialization of the least developed countries.

16. Operational activities for development.

17. UNIDO contribution to the System-Wide Action Plan on Drug Abuse Control.

18. Field representation.

19. Personnel matters:

    (a) United Nations Joint Staff Pension Fund;

20. (b) International Civil Service Commission.

21. Joint Inspection Unit.

22. Matters related to intergovernmental, non-governmental, governmental and other organizations.

23. Preparations for the seventh session of the General Conference.

24. Recommendation of a candidate for the post of Director-General.

25. Provisional agenda and date of the eighteenth session.

26. Adoption of the report.

27. Closure of the session.

## Annex II

## DOCUMENTS SUBMITTED TO THE BOARD AT ITS SIXTEENTH SESSION

| Symbol | Agenda item | Title |
|---|---|---|
| IDB.16/1/Rev.1 and Corr.1 | 2 | Provisional agenda |
| IDB.16/1/Rev.1/Add.1 | 2 | Annotated provisional agenda |
| IDB.16/2 and Corr.1 PBC.12/2 and Corr.1 | 5(c) | Report of the External Auditor on the accounts of the United Nations Industrial Development Organization and of the Industrial Development Fund for the fiscal period 1994-1995 ended 31 December 1995 |
| IDB.16/3 PBC.12/3 | 5(e) | Industrial Development Fund - Estimated resource level and programme for 1997-1998. Report by the Director-General |
| IDB.16/4 PBC.12/4 | 5(c) | Comments of the Director-General on the report of the External Auditor |
| IDB.16/5 and Corr.1 PBC.12/5 and Corr.1 | 5(g) | Withdrawal of the United States of America from UNIDO. Some legal and financial implications. Note by the Secretariat |
| IDB.16/6 and Add.1 PBC.12/6 and Add.1 | 5(d) | Financial regulations. Report by the Director-General |
| IDB.16/7 and Corr.1 PBC.12/7 and Corr.1 | 5(b) | Financial situation of UNIDO. Report by the Director-General |
| IDB.16/8 PBC.12/8 | 5(c) | Financial performance report for the biennium 1994-1995. Submitted by the Director-General |
| IDB.16/9 PBC.12/9 | 5(b) | Intersessional open-ended discussion group to study applicable measures to expedite timely payment of assessed contributions. Report of the Chairman (H.E. Mr. S.K. Lee, Republic of Korea) |
| IDB.16/10 PBC.12/10 Corrigendum | 3 | Annual Report of UNIDO 1995 |
| IDB.16/10/Add.1 PBC.12/10/Add.1 Corrigendum | 3 | Annual Report of UNIDO 1995. Programme performance report. Operational statistics and other appendices |
| IDB.16/10/Add.2 PBC.12/10/Add.2 Corrigendum | 3 | Annual Report of UNIDO 1995. Programme performance report. List of technical cooperation projects |
| IDB.16/11 | 9 | Industrial investment promotion. Report by the Director-General |
| IDB.16/12 | 11 | Activities of the Joint Inspection Unit of relevance to UNIDO. Note by the Secretariat |
| IDB.16/13 | 7 | Implementation of the UNIDO programme for the least developed countries. Report by the Director-General |
| IDB.16/14 | 12 | UNIDO contribution to the System-Wide Action Plan on Drug Abuse Control. Report by the Director-General |
| IDB.16/15 | 6 | Second Industrial Development Decade for Africa. Note by the Secretariat |
| IDB.16/16 and Add.1 | 6 | Alliance for Africa's Industrialization. Report by the Director-General |

| Symbol | Agenda item | Title |
|---|---|---|
| IDB.16/17 | 13 | Personnel matters. Note by the Secretariat |
| IDB.16/18 | 4 | Report on the implementation of the UNIDO reform. Action taken since April 1996. Report by the Director-General |
| IDB.16/19 | 8 | UNIDO field representation. Report by the Director-General |
| IDB.16/20 | 15 | Preparation of the provisional agenda for the seventh session of the General Conference. Note by the Secretariat |
| IDB.16/21<br>PBC.12/11 | 5(a) | Implementation of the programme and budgets, 1996-1997. Note by the Director-General |
| IDB.16/22<br>PBC.12/12 | 5(a) | Informal intersessional consultations on an in-depth examination of the programmatic contents of the revised programme and budgets for the biennium 1996-1997. Report by the Chairman of the Programme and Budget Committee, H.E. Mr. A. Celso de Ouro-Preto (Brazil) |
| IDB.16/23<br>PBC.12/13 | 10 | Draft medium-term programme framework, 1998-2001. Proposals of the Director-General |
| IDB.16/23/Add.1<br>PBC.12/13/Add.1 | 10 | Preview of the first biennium (1998-1999) and preliminary indicative general ceiling. Submitted by the Director-General |
| IDB.16/24 | | Report of the Programme and Budget Committee on the work of its twelfth session |
| IDB.16/25 | 14 | Approval of appointments of Managing Directors. Proposal submitted by Morocco. Note by the Director-General |
| IDB.16/26 | 3 | Arrangements for the establishment of an international centre for hydrogen energy technologies. Report by the Director-General |
| | | * * * |
| IDB.16/CRP.1 | 13 | List of staff of the UNIDO Secretariat as of 1 November 1996. Submitted by the Secretariat |
| IDB.16/CRP.2<br>PBC.12/CRP.2 | 5(b) | Intersessional open-ended discussion group to study applicable measures to expedite timely payment of assessed contributions. Note by the Chairman (H.E. Mr. S. K. Lee, Republic of Korea) |
| IDB.16/CRP.3 | 15, 16 | Term of office of the current Director-General and procedures for nomination and appointment to the post of Director-General. Note by the Secretariat |
| IDB.16/CRP.4 | 16 | Provisional agenda and date of the seventeenth session. Note by the Director-General |
| IDB.16/CRP.5 | 9 | Activities of UNIDO Investment Promotion Services. Note by the Secretariat |
| IDB.16/CRP.6<br>PBC.12/CRP.3 | 5(b) | Financial situation of UNIDO. Update of document IDB.16/7-PBC.12/7. Note by the Secretariat |
| IDB.16/CRP.7 | 2 | List of documents |
| IDB.16/CRP.8 | 8 | List of participants |